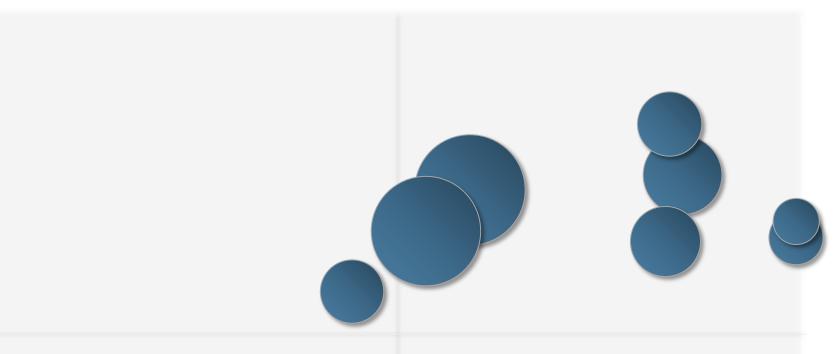
EXECUTIVE SUMMARY



BTI Litigation Outlook 2024: Navigating Litigation Spending in the New Unpredictable World

Changes, Trends, and Opportunities for Law Firms



bticonsulting.com

At a Glance: BTI Litigation Outlook 2024 | 6 7 Trends Shaping Litigation in 2024 | 7 Client Litigation Spending Plans on Outside Counsel | 8 Growth in Outside Counsel Spending and Caseload | 9 Growth in Outside Counsel Litigation Spending Inches Up Again | 10 Increase in High Stakes, Complex and Other Litigation Risk Levels | 11 Clients and Settlement Strategies | 13 Litigation Opportunity Roadmap | 14

Priority Practice Areas – 6 Segments Growing Quickly and Garner the Highest Rates – Why and How to Win the Business | 17

Tactical Practice Areas – Segments with Strong Growth but More Rate Pressure | 30



Detailed Industry Assessment for 2024 | 35

High Rate, High Growth Opportunities Detailed for 18 industries, including:

- Banking
- Consumer Goods
- Energy
- Financial Services
- Food/Agriculture
- Health Care
- High Tech
- Insurance
- Manufacturing
- Pharmaceuticals
- Professional Services
- Real Estate
- Retail Trade
- Telecom
- Transportation
- Regulated Utilities



Client Law Firm Preference and Favorites | 38

IP Litigation | 40

- Powerhouses 4 Firms
- Leaders 14 Firms
- Distinguished 22 Firms
- Standouts 32 Firms

Class Action Litigation | 44

- Powerhouses 4 Firms
- Leaders 15 Firms
- Distinguished 27 Firms
- Standouts 46 Firms

Cybersecurity Litigation | 48

- Powerhouses 4 Firms
- Leaders 15 Firms
- Distinguished 22 Firms
- Standouts 27 Firms

Securities & Finance Litigation | 52

- Powerhouses 5 Firms
- Leaders 9 Firms
- Distinguished 21 Firms
- Standouts 13 Firms

Complex Employment Litigation | 56

- Powerhouses 4 Firms
- Leaders 8 Firms
- Distinguished 16 Firms
- Standouts 34 Firms
- Noteworthy 12 Firms

Employment Litigation | 61

- Powerhouses 5 Firms
- Leaders 11 Firms
- Distinguished 28 Firms
- Standouts 33 Firms



Client Law Firm Preference and Favorites (cont.)

Product Liability Litigation | 65

- Powerhouses 5 Firms
- Leaders 9 Firms
- Distinguished 15 Firms
- Standouts 34 Firms

Complex Commercial Litigation | 69

- Powerhouses 6 Firms
- Leaders 13 Firms
- Distinguished 16 Firms
- Standouts 19 Firms
- Noteworthy 43 Firms

Commercial Litigation | 74

- Powerhouses 6 Firms
- Leaders 10 Firms
- Distinguished 17 Firms
- Standouts 56 Firms
- Noteworthy 35 Firms



The BTI Fearsome Foursome | 79

The Most Feared

• The 4 law firms clients don't want to see on the other side of the table

Feared Firms

• 3 Firms

Awesome Opponents

• 12 Firms

Intimidating Opponents

• 43 Firms

Methodology and Survey Demographics | 83

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Order Litigation Outlook 2024 Here

Click here to order Litigation Outlook 2024: Navigating Litigation Spending in the New Unpredictable World





At a Glance

- Spending is Growing Faster Than Caseloads
- Spending Per Matter is Heading Up
- Clients More Open to Hiring New Firms Than the Last 10 Years

In a reversal from last year, client spending is growing faster than cases. And just like last year, clients face record levels of cases.

Complex and high stakes matters are the sweet spots. This is the where the money is headed. Clients are hiring law firms offering:

- Early assessment no matter how few facts are known
- An aggressive defense while simultaneously pursuing a settlement
- How other companies in the client's industry handle similar matters
- Legal project management skills
- Certainty in knowing who will be doing the work
- Skill in anticipating what will come next or arise out of an existing matter

54% of clients plan litigation budget increases — compared to only 13% who plan to cut. This leaves 87% of clients with higher or equal budgets than last year. BTI research shows the increasers are the larger spenders — many with double-digit increases planned.

Clients are more open to using new firms than they have been in years. And, more and more are looking for new firms without RFPs.

You can learn exactly what clients want and the specific tactics to win the work in the *BTI Litigation Outlook 2024*. This report is your roadmap — by practice and industry — to the new business.

Our 14^h BTI Litigation Outlook reveals

the subtle and not-so-subtle changes in client spending and hiring plans for litigation.

Increased spending and record client caseload create a record level of opportunity for law firms.

Clients are using outside counsel more — and are more open to hiring new law firms than they have been in years.

Clients' 2024 litigation and hiring plans bring a whole new set of business development demands — all outlined in rich detail in this report.

BTI Litigation Outlook 2024 immediately helps you identify the most compelling opportunities — before competitors realize there is new work for the taking.



7 Key Trends



54% of clients plan serious increases in litigation spending — only 14% are cutting



Spending is growing faster than clients' caseloads (which are also growing)



Complex and high stakes matters see biggest growth in cases



Clients are no longer searching far and wide for law firms. Law firms will have to find them



Client interest in settling surges — but without sacrificing aggressive defense



8 litigation segments getting more client budget



Clients more open to hiring new law firms than they have been in years Big Business Development

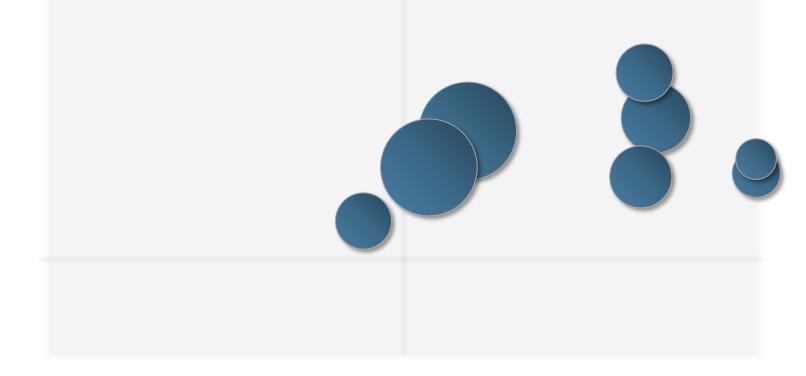
Opportunity

Trends Shaping Litigation in 2024





BTI's Litigation Forecast 2024 Opportunity Roadmap



How to Use BTI's Litigation Forecast 2024

Identify Growing (and Shrinking) Market Segments

Vertical axis measures 2024 growth potential

- Practices above the zero-growth line highlight segments growing faster than the overall market
- Practices below the growth line are growing slower than the market



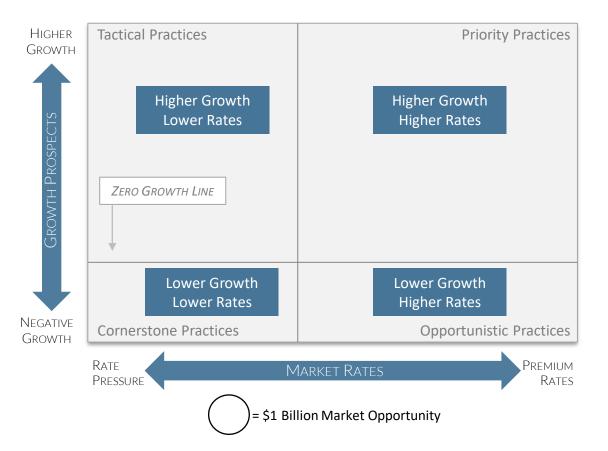
Horizontal axis identifies relative average rates

- Practices on the right side of the chart garner higher average hourly rates
- Practices on the left side of the chart experience greater rate pressure

Understand Extent of Opportunities

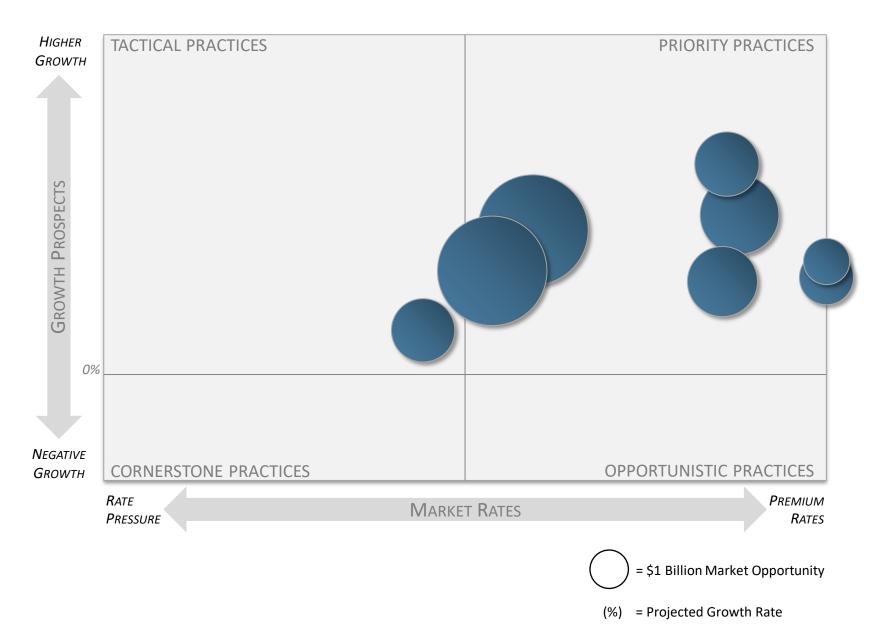
Bubble size measures market size

• The size of each practice bubble measures the total corporate counsel spending in the litigation segment





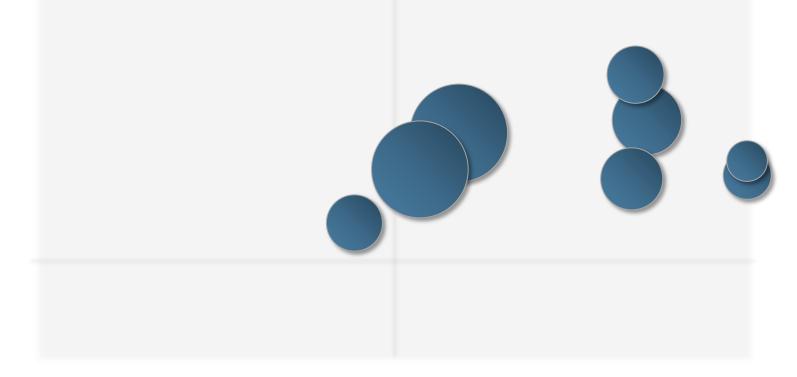
BTI's Litigation Forecast 2024







Industry Assessment for 2024 BTI Opportunity Zone



How to Use BTI's Opportunity Zone Chart

The BTI Opportunity Zone chart is a comprehensive look at growth prospects by cross section of industry and litigation segments. This chart is your roadmap for understanding how different client organizations will react to service offerings and rates in the upcoming year. Use this guide to better leverage resources, assemble right-sized pricing structures, and target hot opportunities.

BTI Hot Opportunities

The intersection of industries and litigation segments tagged for prime growth and higher-than-market rates

Market Neutral The intersection of industries and litigation segments expected to see average or neutral growth

Pressure Points The intersection of industries and litigation segments expected to experience price sensitivity or pushback



BTI Opportunity Zones 2024: Opportunities by Industry and Litigation Segment



BTI Hot Opportunity: *Higher Need, Higher Rates*

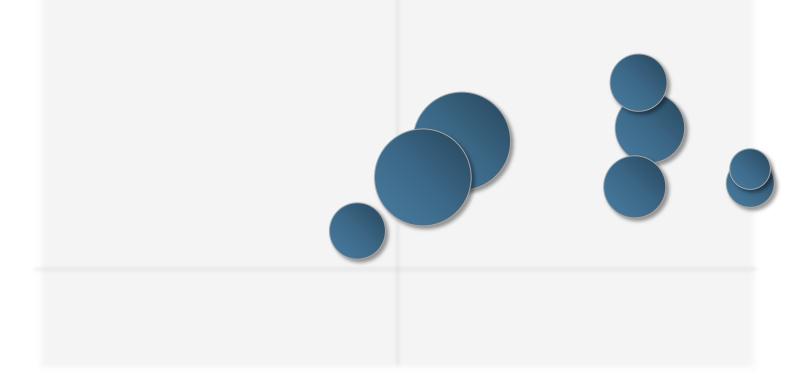
Market Neutral

Pressure Point: *Pressure on Rates*





Client Law Firm Preference and Favorites Law Firm Leaders



Litigation Powerhouses: Law Firms Leading the Litigation Market

As litigation (of all types) is starting to pile up in what is expected to be a tsunami of litigation, corporate counsel reevaluate their options of law firms based on:

- Current performance
- Response-to-date to the pandemic
- Ongoing interactions
- Prior performance

Top legal decision makers identify the firms best suited to meet their most pressing litigation needs.

Congratulations to these 235 firms for this impressive performance — singled out by clients with no prompts or suggested names.

IP Litigation | 40

Class Actions Litigation | 44

Cybersecurity Litigation | 48

Securities & Finance Litigation | 52

Complex Employment Litigation | 56

Employment Litigation | 61

Product Liability Litigation | 65

Complex Commercial Litigation | 69

Commercial Litigation | 74

The BTI Fearsome Foursome | 79



The BTI Fearsome Foursome

Aggressive, Perplexing, Previously Unseen and Occasionally Bizarre – the words clients use to describe litigation.

Who better to defend or in some cases bring the action — The Fearsome Foursome. These are the firms striking the utmost fear into the hearts of seasoned general counsel and legal decision makers. The BTI Fearsome Foursome are the firms clients tell us they least want to see on the other side of the table in litigation. The Fearsome Foursome define new rules to play by, are relentless, cunning, aggressive, very smart, and play to win — and win big.

Only 4 of the 62 law firms clients don't want to litigate against standout as the most Fearsome. Congratulations to The BTI Fearsome Foursome of 2024 for their intense approach and fierce tactics in today's ever evolving, complex, and dynamic litigation market.



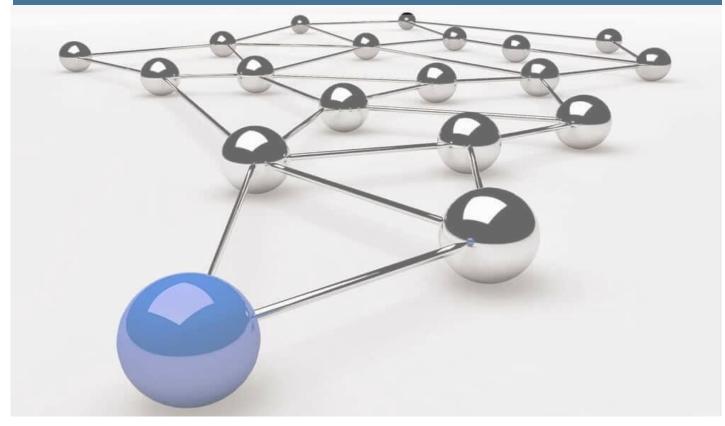


See pages 80–82 for the full list of law firms legal decision makers say they want to steer clear of during disputes.





BTI Litigation Outlook 2024 Methodology



Our Methodology and Approach

INDEPENDENT, UNBIASED RESEARCH, BASED SOLELY ON CLIENT FEEDBACK

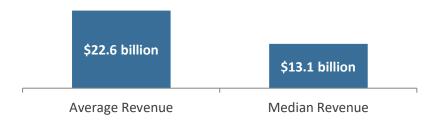
Survey Participant Demographics

Interviews	More than 280 in-depth telephone interviews
Time Frame	Conducted between March 2023 and September 2023
Incentives	Respondents receive a complimentary report of benchmarks and metrics

Legal Decision Makers Responsible for Litigation

- Head of Litigation
- Chief and Vice President of Litigation
- General Counsel/Chief Legal Officer
- Direct report to General Counsel

Organizations with Highest Levels of Legal Spending



Representative of more than 15 Industry Segments

- Banking
- Chemicals
- Consumer Goods
- Energy
- Financial Services
- Food & Agricultural
- Health Care
- High Tech
- Insurance
- Manufacturing
- Pharmaceuticals
- Professional Services
- Retail Trade
- Real Estate
- Telecom
- Transportation
- Utilities
- Wholesale Trade

BTI Litigation Outlook 2024 is based solely on in-depth telephone interviews with leading legal decision makers. This comprehensive analysis trends data from more than 24,000 corporate counsel client interviews conducted over the span of 22 years.

This research is independent and unbiased —no law firm or organization other than BTI sponsors this study.

Each year, BTI reaches out to a strategically designed group of top legal decision makers at large organizations with \$1 billion or more in revenue. We target the decision makers in the industries who spend the most on legal affairs as well as thought leaders and innovative Chief Legal Officers. Our survey also includes Chief Legal Operating Officers and business executives who hire and influence the selection and hiring of law firms.

Participants are granted confidentiality at the individual and organizational level.





BTI Consulting Group About Us



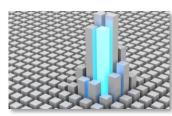
What We Do

For 30 years, we've successfully helped our clients strategically drive revenue, boost performance, attract and retain clients, develop more business in new and existing markets, and create enduring relationships with our data-driven customized programs and solutions tailored to meet each client's specific and unique needs. We examine the market from your client's perspective with a measurable, innovative, and highimpact approach. From in-depth independent research to one-on-one interviews with C-suite executives, top legal decision makers, and market leaders, our expertise and insight will help you understand — as well as benchmark — how clients acquire, manage, and evaluate their professional services providers.



Client Feedback Programs

We help you reveal powerful, defining client insights you simply can't get anywhere else through innovative, world-class feedback.



Business Development Training

We help you and your firm catapult your business development skills, culture, and mindset, fast.



Client Service Excellence

We help you redefine how clients think about you and your firm for the short- and long-term.



Market Research and Insightful Client-Centric Reports

Authoritative, innovative, and practical advice from our research. BTI's client service rankings, brand health assessments, market forecasts and more are the industry gold standard.



Market Research, Expertise, and Insights

AUTHORITATIVE, INNOVATIVE, AND PRACTICAL ADVICE FROM OUR RESEARCH

Law firms who would otherwise have little insight into corporate counsel hiring decisions, goals, law firm preferences, market positions, and detailed recommendations can now gain access to the same research used by the largest and best performing firms in the world. The data and insight found in BTI's reports are used to train attorneys, guide business development, inform strategy, and calibrate market trends against firm tactics. In short, you get many of the benefits of a custom study commissioned for your firm, at a fraction of the cost. These insights are proven to drive growth and client retention and protect fees.

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Questions? Comments?



Michael B. Rynowecer, President

For questions, research inquiries, and information on BTI's client feedback programs, market insight research, seminars, training, or workshops, please contact us via email or by calling **+1 617 439 0333**.

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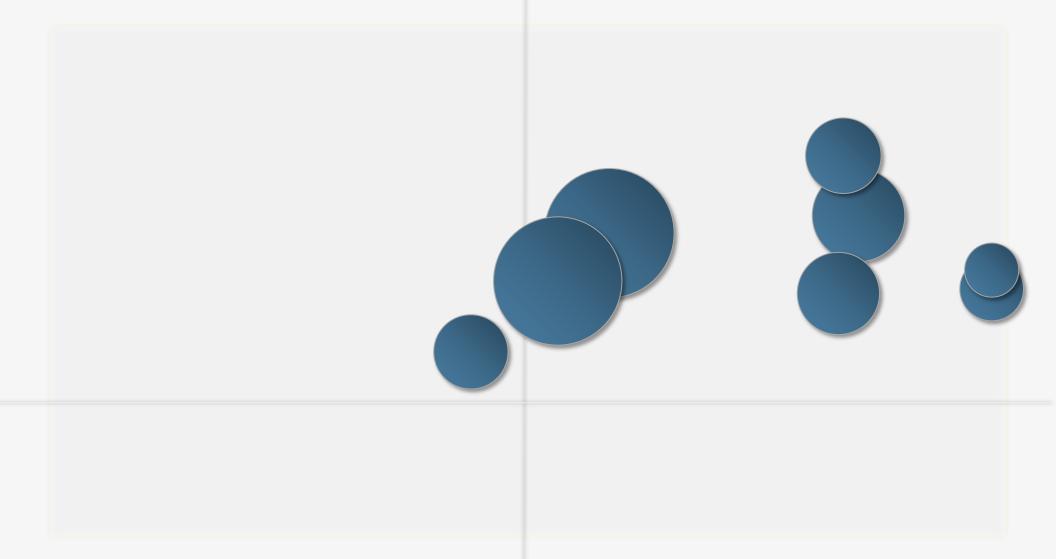
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